

Dear Mr. Clark:

Thank you for your statement before the Mississippi River Commission during the public meeting held in Memphis, Tennessee, on August 20, 2001.

The Commission would like to thank you for your comments concerning the Phillips County Harbor project. The prospect of additional industry locating within the harbor is very positive for the community, and we are encouraged by this utilization of the project.

The Commission values your views and comments. Thank you again for your testimony, and we look forward to hearing from you at our future public meetings.

Sincerely,

Edwin J. Arnold, Jr.
Brigadier General, U.S. Army
President Designee, Mississippi
River Commission